



2026 Pūrongo Weherua Tau

\\V\\V //\\V\\V \\V\\V INTERIM REPORT //\\V\\V \\V\\V \\V\\V

TO 31 MARCH 2026

A large blue and white fishing vessel, the Margaret Palua, is shown from a side-on perspective as it moves through deep blue, slightly choppy water. The ship has a white cabin with several windows and a black mast with various antennas. A person in an orange safety vest is visible on the deck. In the background, a steep, densely forested green hill rises from the shoreline. The sky is a pale blue with a few wispy clouds.

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A large blue and white fishing vessel, the Margaret Palua, is shown from a side-on perspective as it moves through deep blue, slightly choppy ocean waters. The ship's hull is primarily blue with a white upper section around the cabin area. A person can be seen standing on the deck near the cabin. In the background, a steep, densely forested green hill rises from the shoreline. The sky above is a pale blue with some light, wispy clouds. The overall scene conveys a sense of maritime activity in a coastal environment.

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Ika delivered a solid performance for the first half of FY2026, with operating EBIT* of \$6.7 million, \$0.4 million ahead of Plan and \$2.7 million higher than the prior year. Revenue for the period reached \$64.3 million, exceeding Plan by \$2.2 million and up \$10.2 million on the same period last year.

This performance effects strong operational delivery against the strategic plan, with year-to-date harvest volumes tracking at 109% of Plan and key sales volumes slightly ahead at 101% of Plan. The uplift in revenue reflects a combination of higher volumes and price increases implemented in October across both domestic and export markets, underpinned by continued strength in export demand.

Performance was further supported by increased availability of fresh chilled product, driven by higher catch volumes. This enabled a meaningful expansion in chilled export sales, particularly into Australia and the United States, where volumes increased by approximately 25% year-on-year, contributing \$6.6 million to revenue.

Despite this positive momentum, the operating environment remains challenging. Cost-of-living pressures in key markets continue to weigh on consumer demand, particularly within hospitality channels, while recent increases in fuel prices are adding further cost pressure across the value chain, particularly within logistics and freight.

The demand for premium kaimoana remains resilient in export markets. Customers continue to recognise the need for further pricing adjustments to offset cost inflation, and management's emphasis for the second half will be on maintaining margin through disciplined sales execution, optimising product mix, and continuing to strengthen presence in key export channels.



Ka rawe te hua a te Ika i te haurua tuatahi o te TP2026, arā e \$6.7 miriona te UMHT*, he \$0.4 miriona i tua o te Mahere ā, he \$2.7 miriona nui atu i tā te tau o mua. Ko te moni ā-tau mā taua wāhanga i eke ki te \$64.3 miriona, he nui atu i te Mahere mā te \$2.2 miriona, ā, he pikinga hoki tēnei mā te \$10.2 miriona mā taua wāhanga o tērā tau.

He tohu te whanonga nei i te pai o te whakatutukitanga o te mahere rautaki. Ko te nui o ngā haonga i te tau ki te rā nei kei te 109% o te Mahere, ā, kei mau paku atu i ngā haonga tauhoko matua, arā kei te 101% o te Mahere. Ko te pikinga o te moni whiwhi te tohu o te huinga o ngā haonga nui me te pikinga o ngā utu i timata rā i te Oketopa ki ngā māketē tarāwhare, māketē tāwāhi hoki. Ko te tūpapapa ko te kaha tonu o te hiahoko ki tāwāhi.

I tautokona aua mahi papai e te whānui ake o te whai wāhi ki te hua mata mātaotao, nā runga i ngā haonga nui atu. Nā konei i taetae ai ngā hokonga hua mātao ki tāwāhi te whakawhānui mārika, i hānoki ki Ahitereiria me Amerika, i tupu ai ā reira hokonga mā tōna 25% mai ano i tērā tau, me te aha e \$6.6 miriona te moni whiwhi.

Ahakoa te mārō o te haere, e uaua tonu ana te taiao mahi nei. E pēhia tonutia ana te hiahiko kiritaki e te taumaha-utu-oranga ki ngā māketē matua, inā hoki ki ngā hōngere taka-kai, me te taumaha kē atu o ngā utu huri noa i te rārangi uara, nā runga i te utu kōhinu, inā hoki ki ngā mahi whakariterite me ngā mahi kawē rawa.

E kaha tonu ana te hiahoko o te kaimoana kounga ki ngā māketē tāwāhi. E mātāu tonu ana te kiritaki ki te hiahia kia whakarekētia haeretia ngā utu hei whakamāmā i te pikinga utu, ā, ko tā te ohu whakahaere arotahi mō te haurua tuarua ko te whakāū i te taitapa utu mā te whakāū tauhokonga, te whakapaipai i te huinga hua tauhoko, me te whakapākari tonu i te tū ā-kanohi ki ngā hōngere tāwāhi matua.



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Shellfish and Meals

Tio

Tio EBIT* for the first half of the year was a loss of \$1.7 million, which is \$0.2 million favourable to Plan, but behind the prior year result of a \$0.7 million loss.

Performance in the first half has been impacted by a combination of external and operational factors. Adverse weather events have disrupted and constrained production and sales, and at times, resulted in a decline in condition of stock on farm which has constrained production and limited the volume available for sale. As a result, sales volumes for the period have tracked below Plan.

In response, management has taken targeted actions to stabilise and recover the business in a push to achieve the FY26 Plan. This includes the timely transfer of stock to minimise the impact of weather events where possible, implementing initiatives to optimise the upcoming wild harvest season, and working with customers both domestic and international to lift sales. Another key contributor that will flow through in future months is the ongoing improvements made on-water and in animal husbandry resulting in improved survival rates and quality due to stocking rates.

The focus remains on recovery in both production and sales performance. While near-term conditions remain uncertain, particularly given ongoing exposure to weather-related risks, these actions are expected to support improved output and position the Tio business for a stronger, stable performance moving forward.

Pāua me te Kai Ora

Pāua me te Kai Ora delivered a solid result for the first half of FY26, with year-to-date EBIT* of \$1.5 million, \$0.5 million ahead of Plan, representing a substantial turnaround from the prior year EBIT* loss of \$0.4 million.

This position was strengthened by strong sales volumes across both canned and live Pāua, with total volumes ahead of Plan. However, pricing remained below budget overall, particularly within live export markets where USD pricing has remained competitive, and within canned product where market softness persisted.

Despite this pricing pressure, the business delivered improved margins through a lift in sales and effective cost management. Cost of sales and production recoveries were favourable to Plan, driven by material and capacity efficiencies within the production process. Operating expenditure was also below Plan, reflecting disciplined spending across sales and marketing, staffing, and energy costs.

Mātaimai me te Kai

Tio

Ko te UMHT* Tio mō te haurua tuatahi o te tau he nama kē, \$1.7 miriona te nui. He pai ake tēnei i te Mahere mā te \$0.2 miriona, engari i raro kē i te hua o te tau o mua, arā he \$0.7 miriona te nama.

I pāngia kinotia ngā mahi i te haurua tuatahi e te huinga o ētahi āhuatanga rāwaho, āhuatanga mahinga hoki. Nā ngā huarere kikino i raru ai, i whāiti ai te mahinga me te hokonga o ngā hua. Ā, i ōna wā, i hauaitu ai te āhua o ngā hua o runga pāmu, me te aha ka whāiti iho te mahinga hua, ka whāiti hoki ngā hua hei hokohoko atu. Me te aha anō, kua hekeheke haere te nui o ngā hua i hokona atu i taua wāhanga tēnā i te Mahere.

He urupare mā te ohu whakahaere, kua tahuri ki ētahi mahi whāiti hei whakaū, hei whakahaumanu i te pakihi kia eke ai te Mahere TP2026. Ko ētahi ko te whakawhitanga wawe o ngā hea hei whakawhāiti i te pānga kino a te huarere me ka taea, ko te taki i ētahi kaupapa hei whakapakari i te tau hua tūwā e haere mai nei, ko te mahi hoki me ngā kiritaki tarāwhare, kiritaki tāwāhi hoki hei hāpai i ngā hokonga. Ko tētahi atu hikuawa e rere mai ana i roto i ngā marama e tū nei ko te whakapaipaitanga tonutanga o ngā mea i runga wai, me te tiakanga kararehe kia kaha ake ai te mōrehutanga me te kounga o ngā hua nā runga i te rahi ki mea wāhi, ki mea wāhi.

E tau tonu ana te aronga ki te whakahaumanutanga o te whakaputanga me te hokonga o ngā hua. Ahakoa te kumukumu o ngā āhuatanga i te wā nei, inā hoki i ngā tūraru o te huare, e whakaaro ana mātou ka tautoko ēnei mahi i te whakawhānuitanga o ngā hua kia pakari ake ai te tū a te pakihi Tio kia pai ake ai ngā mahi, ā haere ake nei.

Pāua me te Kai Ora

Ka rawe te mahi a te Pāua me te Kai Ora mō te haurua tuatahi o te TP26, he \$1.5 miriona te UMHT* o te tau ki tēnei wā, he nui atu i te Mahere mā te \$0.5 miriona. He hurihanga nunui tēnei mai anō i te tau o mua, he nama kē te UMHT* mā te \$0.4 miriona.

I kaha noa atu taua tū i te nui o ngā hua i hokona atu, arā ko te Pāua pōwhā me te Pāua ora, i nui atu ai te tapeketanga i te Mahere. Heoi anō, hui katoa, i raro iho ngā utu i te tahua, inā hoki ki ngā mākete hua ora ki tāwāhi, i kaha tonu ai ngā utu tāra Amerika, ā, i iti tonu ai te mākete o te hua pōwhā.

Ahakoa ngā pānga ki ngā utu, i pai tonu atu ngā taitapa utu a te pakihi mā runga i te pikinga o ngā hokonga me te pai o te manaaki i ngā utu. I pai ake i te Mahere ngā utu hokonga me te whakahaumanutanga hua, nā runga i te māio o te whakamahi

Within Kai Ora, both volumes and margins were ahead of expectations, supported by a favourable product mix and continued demand across core product lines. This performance highlights the importance of product diversification within the portfolio and its contribution to overall earnings stability. A key focus is to secure new contracts with third parties for processing that provide volume and sound margins.

Our focus remains on strengthening pricing performance across both live and canned formats for Pāua, while continuing to optimise cost efficiency and product mix. While competitive market conditions are expected to persist, we have seen positive signs in market which are encouraging. The business is well positioned to maintain momentum through disciplined execution and targeted sales initiatives with key customers.

Kōura

The Kōura business delivered a sound first half result, with year-to-date operating EBIT* of \$4.6 million, slightly ahead of the FY26 Plan, but \$0.2 million behind the previous year EBIT* of \$4.8 million. This reflects Moana’s share of Tātai Kōura earnings for the period, along with six months of quota return.

Performance in the second quarter was supported by improved market conditions, particularly in the lead up to and post Chinese New Year, where pricing strengthened in export markets. This uplift, combined with favourable foreign exchange rates, contributed positively to overall earnings for the period.

Pricing at the start of the new season (April) has been stronger than expected which is pleasing. The business continues to operate within a market that can be sensitive to seasonal demand patterns and external factors. Maintaining a consistent supply of quality product to market that aligns with key periods of demand will be critical in supporting ongoing performance in the second half.

rauemi, o te whakawhāiti para hoki i roto i te hātepe whakaputa hua. I iti iho hoki te whakapaunga pūtea i te Mahere, he tohu o te āta whakapaunga pūtea i roto i ngā mahi tauhoko, ngā mahi pānui, te manaaki kaimahi, me te whakamahinga hiko.

Mō te taha ki te Kai Ora, he pai kē atu te nui i mahia me ngā taitapa utu hoki i tā mātou i whakaaro ai, he mea tautoko nā te huinga take i tautoko ake, arā ko te huinga hua, ko te ū tonu hoki o te hiahoko ki ngā momo hua. Ka whakaari te āhuatanga nei i te whakahirahira o te huhua o ngā momo hua i roto i te kete, me te āwhina o tērā i te ukauka o te whiwhinga moni. Ko tētahi aronga matua ko te whiwhi ki ngā kirimana hou ki ētahi atu rōpū mahiika kia pai ai ngā haonga me ngā taitapa utu.

E ū tonu ana tō mātou aro ki te whakapai ake i ngā utu huri noa i ngā hua Pāua, ora mai, pōwhā mai, me te whakapakari tonu i ngā utu me te huinga hua. Ahakoa te whakaaro ka tū tonu ngā āhuatanga mākete tauwhāinga nei, kua kite mātou i ngā tohu pai i te mākete, ka rorotu i reira te ngākau. He pakari te tū a te pakihi kia mārō tonu ai te haere mā roto i tika o te mahi me ngā kaupapa tauhoko whāiti ki ngā kiritaki matua.

Kōura

He pai tonu te huanga a te pakihi Kōura i te haurua tuatahi, e \$4.6 miriona te UMHT* mō te tau ki te rā nei, kei mua paku atu i te Mahere TP26, engari kei muri kē i te UMHT* o te tau o mua, e \$4.8 miriona. He hua tēnei o tā Moana hea o ngā moni whiwhi Tātai Kōura mō taua wāhanga, i te taha hoki o te hua roherohenga mō ngā marama e ono.

I tautokona te hua o te hauwhā tuarua e ngā āhuatanga o ngā mākete, inā hoki i mua tata tonu, i muri tata hoki i te Tau Hou Hainamana, i whānui atu ai ngā utu i ngā mākete tāwāhi. Nā tēnei pikinga, me te pai hoki o ngā auau whakawhiti moni tāwāhi, i nui atu ai ngā moni whiwhi mō te wāhanga tau nei.

He nui atu ngā utu i te tīmatanga o te peka hou (Aperira) i tā mātou i whakaaro ai, ka koa te ngākau. E mahi tonu ana te pakihi nei i roto i tētahi mākete e kaha ana ki te whai i te piki me te heke o te hiahoko me ētahi atu take o waho ake. He mea nui rawa te whakaū i te rahi o ngā hua kounga mō te mākete e hāngai ana ki ngā wā o te hiahia nui, hei tautoko tonu i ngā mahi pai hei te haurua tuarua.

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People and Culture

Through to March 2026, we refocused on practical support to the business, partnering with leaders to deliver strategic people initiatives and strengthen people capability. We continued to work collaboratively across the motu to ensure the organisation can respond to changing operational demands.

Health, Safety and Wellbeing

Leaders and kaimahi continue to embed our strategy: Our People. Thrive not Harm. Leader engagement exceeded 300 occasions at safety hui over the six months to 31 March 2026, demonstrating active and visible leadership. Leading indicator reporting remains consistent at approximately 70% of all reports; of these, 86% relate to critical risks and priority risk areas.

Hikoi ki te Ora remains a core kaupapa supporting wellbeing. Through our partnership with Ignite Aotearoa, we have continued to provide wellbeing services and resources, alongside targeted engagement initiatives such as heart health, cultural month, mental health awareness, and reset/reconnect activities.

Sealord

For the first six months of FY26, Sealord Group delivered a materially stronger financial performance compared with the prior year and Plan. Net sales revenue for H1 FY26 was \$286.6 million, which was \$37.5 million ahead of Plan, however \$7.7 million below last year. Operating EBIT for the period was \$30.0 million, \$15.4 million ahead of Plan and \$24.7 million above last year. NPAT of \$12.5 million was \$11.1 million ahead of Plan and \$16.2 million ahead of last year. Moana's 50% share of these results is reflected accordingly.

The H1 FY26 result reflects improved operational performance across both fishing and aquaculture with volume ahead of Plan, favourable pricing on several key species, and improved salmon biological performance in aquaculture.

Fishing

Sealord's fishing operations delivered improved earnings in H1 FY26 relative to FY25. While total sales volumes were lower year-on-year, pricing and margin performance improved, resulting in higher gross profit and EBIT.

Fishing net sales for H1 FY26 were \$214.5 million, with Operating EBIT of \$9.7 million coming in \$11.3 million ahead of Plan and \$6.7 million ahead of last year. The improvement was driven by higher pricing on key species, good squid catch rates in the early part of the season, and the continued focus on improving the Sealord Fishing business model.

Change was a constant in H1 with multiple projects including the offshoring of coated manufacturing taking place, work being completed to convert the wetfish factory to a seasonal (winter) operation, the main engine replacement on the Tokatu, and the purchase and conversion of the Te Hikitia as a replacement vessel for the Will Watch.

Aquaculture

Sealord's aquaculture operations delivered a significantly improved performance in H1 FY26 compared with FY25, following the severe salmon mortality events experienced at the Rowella farm in the prior year.

Aquaculture net sales for H1 FY26 were \$72.1 million, with Operating EBIT of \$20.3 million which was \$4.2 million ahead of Plan and \$17.8 million ahead of last year. Key drivers included a recovery in biological performance at the Rowella farm with salmon survivability ahead of long run averages due to favourable summer water temperatures, as well as continued strong salmon pricing and retail mix, and improved operational factory variances.

Te tangata, te ahurea

Tae atu ki te Māhehe 2026, i tahuri kē mātou ki te tautoko kikokiko i te pakihi, ki te mahi tahi me ngā rangatira hei whakatinana i ngā kaupapa tangata rautaki, me te whakawhānui i te āheinga tangata. I mahi tahi tonu mātou, huri noa i te motu, ki te whakāu i te āheinga o te rōpū ki te whai i ngā hurihanga o ngā hiahia ā-mahi.

Oranga, Haumaru, Hauora

E whakaū tonu ana ngā kaiārahi me ngā kaimahi i tā mātou rautaki: Our People. Thrive not Harm. He nui atu i te 300 huinga haumarutanga i tae atu ai ngā kaiārahi i roto i ngā marama e ono ki te 31 o Māhehe 2026, e whakaatu ana i te kakama me te kanohi-kitea o ngā kaiārahi. He rite tonu ngā pūrongo tohu mua, kei tōna 70% o ngā pūrongo katoa; e 86% o roto o ērā e pā ana ki ngā tūraru nunui me ngā tūraru nui.

E noho tonu ana a Hīkoi ki te Ora hei kaupapa nui hei tautoko i te hauora. Mā roto i te kōtuinga ki a Ignite Aotearoa, e tukutuku tonu ana mātou i ngā ratonga hauora me ngā rauemi, i te taha o ngā kaupapa ururu whāiti pēnei me te ora manawa, te marama ahurea, te oranga hinengaro, me ngā mahi whakahou, whakahono.

Sealord

I roto i ngā marama e ono tuatahi o te TP26, i pai noa ake ngā hua pūtea a Sealord Group tēnā i ngā hua i te tau o mua, i te Mahere anō hoki. E \$286.6 miriona te huinga moni whiwhi mō te H1 o TP26, he nui ake i te Mahere mā te \$37.5 miriona, heoi anō he iti iho i tā tērā tau mā te \$7.7 miriona. Ko te UMHT mō taua wāhanga ko te \$30.0 miriona, he nui ake i te Mahere mā te \$15.4 miriona, he nui ake i tā tērā tau mā te \$24.7 miriona. Ko te HHMT ko te \$12.5 miriona, he nui ake i te Mahere mā te \$11.1 miriona, he nui ake i tā tērā tau mā te \$16.2 miriona. Ā, e tohua ana tēnei āhuatanga e te hea 50% a Moana o aua hua.

E whakaari ana te hua H1 TP26 i te pai kē atu o ngā mahinga puta noa i te mahiika me te ahumoana; i nui atu ai ngā haonga i te Mahere; i pai ake ai ngā utu o ētahi momo ika matua, ā, i ihiihi ake ai te mahi o te hāmāna i roto i ngā mahi ahumoana.

Mahiika

I nui kē atu ngā moni whiwhi a ngā mahinga ika a Sealord i te H1 TP26 tēnā i tā te TP25. Ahakoa he iti iho ngā haonga tauhokohoko tēnā i tā tērā tau, i piki ngā utu me ngā taitapa utu, me te aha ka nui atu te huinga moni whiwhi me te UMHT.

Ko te huinga hokonga ika mō te H1 TP26 kko te \$214.5 miriona, ko te UMHT Mahi he \$9.7 miriona, he \$11.3 miriona nui ake i te Mahere, he \$6.7 miriona i te tā tēra tau. I ahu mā te pikinga i te utu nui kē ō ētahi momo ika matua, te nui o ngā wheketere i haa i te tīmatanga o te tau, me te aranga tonutanga ki te whakapaipai i te tauria mahi a Sealord Fishing.

He rite tonu te tāhurihurihanga i te H1, he huhua ngā kaupapa i pahawa pēnei me te tukunga o ngā mahi uhi-rawa i tāwāhi, pēnei me ngā mahi whakawhihi i te whetekeru ika mākūkū hei mahinga ā-kaupeka (takurua), pēnei me te whakaurunga o te mihini hou ki roto ki a Tokatū, ā, pēnei anō me te hokonga me te whakawhiatanga o Te Hikitia hei waka riwhi i te Will Watch.

Ahumoana

I tino pai noa atu ngā mahi a ngā wāhanga ahumoana o Sealord i te H1 TP26 tēnā i te TP25, i muri mai i te tāmātematenga kikino o te hāmāna ki te pāmu o Rowella i te tau o mua.

E \$72.1 miriona te huinga hokonga a Aquaculture mō te H1 TP26, ā, e \$20.3 miriona te UMHT Mahinga. Kei mua tēnei i te Mahere mā te \$4.2 miriona, kei mua hoki i tā tērā tau mā te \$17.8 miriona. Ko ētahi o ngā tino take ko te oranga ā-koioratanga mai anō ki te pāmu o Rowella i kaha ake ai te pūhouhou hāmāna ki te mōrehu tēnā i ngā tau roa nā runga i te pai o te pāmāhana o te wai i te raumati, me te mau tonu hoki o ngā utu hāmāna papai me te huinga hua tauhoko, me te pai haere o ngā mahi i ngā whēketera mahi.

Outlook

Market conditions are expected to remain challenging through the second half of FY2026, with elevated fuel costs and broader inflation driving operational price increases, which in turn are being reflected in customer pricing and has the potential to significantly constrain demand.

In this environment, Moana's focus remains firmly on areas within our control. Priority is being placed on maintaining disciplined cost management, supporting sales execution across key species, and actively managing exposure to fuel price volatility and other external cost pressures.

Premium kaimoana demand remains solid across key export channels, providing a foundation for continued revenue performance. However, maintaining margins will require a careful balance between pricing, product mix, and market positioning, particularly as customers also navigate cost pressures within their own markets.

Group-wide, attention remains on key performance drivers, including strengthening Páua pricing and live sales performance, improving chilled sales margins within Ika, and managing inventory levels across both frozen products and Tio. Weather-related impacts and supply variability also remain areas of ongoing focus, given their potential to influence production and sales outcomes.

For Sealord, the second half will be shaped by the successful delivery of key fishing seasons, including hoki and southern blue whiting, alongside the timely sale of additional squid catch. These opportunities are balanced against continued cost pressures, particularly fuel, which will require ongoing operational discipline.

On balance, while external conditions remain uncertain, the business is well positioned to deliver an improved performance in the second half through a continued focus on execution, cost control, and value optimisation across the portfolio.

* Profit for the six months ended 31 March 2026 in the interim financial statements is further broken down in this commentary to EBIT of profit centres.

\$ millions

Ika EBIT	6.7
Tio EBIT	(1.7)
Pāua me te Kai Ora EBIT	1.5
Kōura EBIT	4.6
Other administration costs	(3.7)
Sealord	6.2
Interest	(3.2)
Tax	0.1
Profit for the period	10.5

Matapae

E whakaaro ana mātou ka uaua tonu ake te āhua o te māketete mō te roa o te haurua tuarua o TP2026, e piki ai ngā utu mahi i runga i ngā utu kōhinu nui kē atu me te pikinga whānui o ngā utu, me te aha ka kitea tērā āhuatanga i roto i ngā utu kiritaki, ā, tērā pea ka tino whāiti te hiahoko i tērā.

I roto i tēnei āhuatanga, e mau kaha ana tā Moana aro ki ngā mea kei raro i tō mātou mana. Ko te mātuatua ko te āta manaaki i ngā whakapaunga moni, ko te tautoko i ngā mahi tauhokohoko o ngā momo ika matua, me te kakama o te manaaki i te tūraro o te ngāueue o ngā utu kōhinu, me ētahi atu taumahatanga utu nō waho.

E kaha tonu ana te hiahoko kaimoana kounga puta noa i ngā hōngere tāwāhi matua, he tūāpapa tēnei mō te moni whiwhi papai. Heoi anō, e pai tonu ai ngā tāitapa utu me āta whakariterite te ihonui o ngā utu, te huinga hua, me te tūnga i te māketē, inā hoki i te whakariteritenga a ngā kiritaki i ō rātou ake taumahatanga utu i roto i ō rātou ake māketē.

Huri noa i te kāhui, e arotahi tonu ana ki ngā tohu matua o te pai, pēnei i te whakawhānui i ngā utu me te hokonga hua ora o te Pāua, te whakawhānui i ngā taitapa tauhoko o ngā hua mātao i roto i te wāhanga lka, me te whakahaere i te nui o ngā rawa pātio me te Tio. E noho tonu ana te pānga o te huarere me te rerekē haere o te nui o ngā hua hei aronga roroa, he pitomata nōna ki te rāwekeweke i te whakaputanga hua me ngā hua tauhokohoko.

Mō te taha ki a Sealord, ka āhuatia te haurua tuarua e te otinga angitu o ngā tau hiika matua, tae atu ki te ūturi me te pākirikiri taotonga, i te taha anō o te hokonga wawe o ētahi atu haonga wheketere. Kei tētahi taha ēnei āheinga, kei tētahi taha ko ngā utu taumaha e mau nei, inā rā ko te kōhinu, me te aha me whai tonu i te ara tika o ngā mahi.

Hui katoa, ahakoa te kumukumu o ngā āhuatanga o waho, e pakari ana te tū a te pakihi ki te whakapaipai i ngā mahi hei te haurua tuarua mā runga i aronga tonutanga ki te whakatinanatanga, te whakawhāititanga utu, me te whakawhānuitanga uara hurihuri noa i te huinga haumitanga.

* E āta wāwāhia ana i roto i te pūrongo nei ko te huanga mō ngā marama e ono i oti i te 31 o Māhehe 2026 ki ngā tauāki pūtea weheruatau, e ai ki te UMHT o ngā pokapū huanga.

\$ miriona	
Ika UMHT	6.7
Tio UMHT	(1.7)
Pāua me te Kai Ora UMHT	1.5
Kōura UMHT	4.6
Ērā atu utu whakahaere	(3.7)
Sealord	6.2
Huamoni	(3.2)
Tāke	0.1
Huanga mō te wā	10.5

Taukī Tahua

Pūtea

Financial Statements

Taukī tapatahi moni whiwhi

Consolidated income statement

FOR THE SIX MONTHS ENDED 31 MARCH 2026

	Note	6 months ended 31 March 2026 Unaudited	6 months ended 31 March 2025 Unaudited	12 months ended 30 September 2025 Audited
\$000's				
Sale of goods		88,958	83,707	152,178
Other revenue		533	694	8,929
Total revenue		89,491	84,401	161,107
Cost of sales	9	(70,604)	(68,536)	(131,350)
Gross profit		18,887	15,865	29,757
Other income/(expenses)		(1,106)	(81)	(135)
Distribution expenses		(4,291)	(3,859)	(7,366)
Administrative expenses		(8,144)	(8,856)	(17,479)
Finance expenses	3	(3,193)	(3,892)	(7,072)
Share of Sealord profit / (loss)		6,253	(1,842)	11,538
Share of profit / (loss) of associates and joint ventures		1,994	(233)	1,108
Profit before income tax		10,400	(2,898)	10,351
Income tax benefit		111	792	797
Profit for the period		10,511	(2,106)	11,148

The above Income Statement should be read in conjunction with the accompanying notes.

Taukī tapatahi whānui moni whiwhi

Consolidated statement of comprehensive income

FOR THE SIX MONTHS ENDED 31 MARCH 2026

	6 months ended 31 March 2026 Unaudited	6 months ended 31 March 2025 Unaudited	12 months ended 30 September 2025 Audited
\$000's			
Profit for the period	10,511	(2,106)	11,148
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss			
Gains/(losses) from:			
Cash flow hedges	202	(1,292)	(2,995)
Share of Sealord other comprehensive income	10,899	(5,218)	(10)
Income tax relating to components of comprehensive income	(35)	226	524
Other comprehensive income for the period net of tax	11,066	(6,284)	(2,481)
Total comprehensive income for the year period net of tax attributable to the shareholders	21,577	(8,390)	8,667

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Ripanga kaute tapatahi o te tūranga pūtea

Consolidated statement of financial position

AS AT 31 MARCH 2026

\$000's	Note	as at 31 March 2026 Unaudited	as at 31 March 2025 Unaudited	as at 30 September 2025 Audited
Assets				
Current assets				
Cash & bank balances		1,377	67	343
Trade and other receivables		16,043	18,995	19,479
Inventories		15,407	14,906	16,101
Biological assets		12,290	11,016	12,290
Income tax		1,627	1,154	1,407
Derivative financial instruments		53	123	54
Total current assets		46,797	46,261	49,674
Non-current assets				
Property, plant & equipment		63,623	68,257	65,404
Right of use assets		9,119	10,297	9,592
Investment in Sealord Group Limited		303,010	273,253	291,842
Investments in associates and joint ventures		2,861	946	867
Other investments		1,378	2,734	1,792
Quota shares		255,356	255,356	255,356
Goodwill		4,710	4,710	4,710
Intangibles		7,964	8,024	7,939
Derivative financial instruments		102	-	2
Total non-current assets		648,123	623,577	637,504
Total assets		694,920	669,838	687,178
Liabilities				
Current liabilities				
Trade and other payables		8,498	6,708	7,918
Provisions	4	6,652	2,989	8,448
Lease liabilities		854	1,297	1,130
Derivative financial instruments		2,410	507	1,923
Total current liabilities		18,414	11,501	19,419
Non-current liabilities				
Borrowings	8	90,687	100,375	98,715
Lease liabilities		9,083	9,684	9,217
Deferred tax liability		550	456	405
Derivative financial instruments		362	584	972
Total non-current liabilities		100,682	111,099	109,309
Total liabilities		119,096	122,600	128,728
Net assets		575,824	547,238	558,450
Equity				
Shareholders' equity				
Capital contributed	6	306,979	306,979	306,979
Cash flow hedging reserve		(2,007)	(769)	(2,174)
Associates' derivative financial instruments and other reserves		17,284	1,177	6,385
Retained earnings		253,568	239,851	247,260
Total shareholders' equity		575,824	547,238	558,450

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Taukī tapatahi tūtanga rerekētanga

Consolidated statement of changes in equity

FOR THE SIX MONTHS ENDED 31 MARCH 2026

\$000's	Note	Capital contributed	Cash flow hedging reserve	Associates' derivative financial instruments & other reserves	Retained earnings	Total equity
Balance at 1 October 2025		306,979	(2,174)	6,385	247,260	558,450
Net profit		-	-	-	10,511	10,511
Other comprehensive income for the period net of tax		-	167	10,899	-	11,066
Dividend provision		-	-	-	(4,203)	(4,203)
Balance at 31 March 2026		306,979	(2,007)	17,284	253,568	575,824
Balance at 1 October 2024		306,979	297	6,395	241,957	555,628
Net profit		-	-	-	(2,106)	(2,106)
Other comprehensive income for year, net of tax		-	(1,066)	(5,218)	-	(6,284)
Dividend provision		-	-	-	-	-
Balance at 31 March 2025		306,979	(769)	1,177	239,851	547,238
Balance at 1 October 2024		306,979	297	6,395	241,957	555,628
Net profit		-	-	-	11,148	11,148
Other comprehensive income for year, net of tax		-	(2,471)	(10)	-	(2,481)
Dividend provision		-	-	-	(5,845)	(5,845)
Balance at 30 September 2025		306,979	(2,174)	6,385	247,260	558,450

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Taukī tapatahi aurere pūtea

Consolidated statement of cash flows

FOR THE SIX MONTHS ENDED 31 MARCH 2026

	Note	6 months ended 31 March 2026 Unaudited	6 months ended 31 March 2025 Unaudited	12 months ended 30 September 2025 Audited
\$000's				
Cash flows from operating activities				
Cash was provided from:				
Receipts from customers		90,735	85,510	153,728
Interest received		22	315	39
		90,757	85,825	153,767
Cash was disbursed to:				
Payments to suppliers and employees		77,568	83,037	146,821
Interest paid		2,917	3,892	7,072
Taxation paid		-	230	230
		80,485	87,159	154,123
Net cash flows from operating activities	5	10,272	(1,334)	(356)
Cash flows from investing activities				
Cash was provided from:				
Dividends received		5,983	4,790	6,453
Sale of other investments		453	-	-
Sale of property, plant and equipment		381	97	87
		6,817	4,887	6,540
Cash was disbursed to:				
Purchase of property, plant and equipment		1,166	1,563	1,841
Acquisition of intangibles		113	84	110
		1,279	1,647	1,951
Net cash flows from investing activities		5,538	3,240	4,589
Cash flows from financing activities				
Cash was provided from:				
Proceeds of borrowings		198	7,950	10,467
		198	7,950	10,467
Cash was disbursed to:				
Repayment of borrowings		8,228	2,857	7,034
Payment of lease liabilities		906	983	1,374
Dividends paid to shareholders		5,840	6,581	6,581
		14,974	10,421	14,989
Net cash flows from financing activities		(14,776)	(2,471)	(4,522)
Net increase/(decrease) in cash held		1,034	(565)	(289)
Cash at the beginning of the period		343	632	632
Cash at the end of the period		1,377	67	343
Comprising:				
Cash and bank balances		1,377	67	343

The Statement of Cash Flows above should be read in conjunction with the accompanying notes.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE SIX MONTHS ENDED 31 MARCH 2026

1. Corporate Information

Aotearoa Fisheries Limited, trading as Moana New Zealand was incorporated on 26 November 2004 in New Zealand. These consolidated financial statements are for the Moana New Zealand Group of Companies consisting of Aotearoa Fisheries Limited, its subsidiaries, associates and joint ventures.

The Group’s principal activities during the year were the harvesting, procurement, farming, processing, and marketing of sustainably produced seafoods to consumers in domestic and major international markets. The registered office of the Group is 1-3 Bell Avenue, Mt Wellington, Auckland.

2. Summary of Significant Accounting Policies

These consolidated interim financial statements have been prepared in accordance with New Zealand generally accepted accounting practice applicable to interim financial statements.

These interim financial statements have not been audited, or reviewed.

These consolidated financial statements comply with NZ IAS 34 Interim Financial Reporting. As the consolidated interim financial statements do not include all of the information required for full financial statements they should be read in conjunction with the consolidated financial statements and related notes in the Annual Report for the year ended 30 September 2025.

There have been no changes to the accounting policies set out in the 2025 Annual Report. The Group makes estimates and judgments concerning the future. The estimates and judgments used in the preparation of these consolidated financial statements are consistent with those used in the 2025 Annual Report.

3. Finance expenses

	6 months ended 31 March 2026 Unaudited	6 months ended 31 March 2025 Unaudited	12 months ended 30 September 2025 Audited
\$000's			
Finance expenses - bank loans & overdrafts	2,917	3,579	6,467
Interest on lease liabilities	276	313	605
	3,193	3,892	7,072

4. Provisions

The obligation to pay a dividend pursuant to Section 76(2) of The Māori Fisheries Act 2004, of \$4.2 million (2025: \$0.0 million) has been recognised based on the profit for the six months ended 31 March 2026.

5. Cash Flow Statement Reconciliation

\$000's	6 months ended 31 March 2026 Unaudited	6 months ended 31 March 2025 Unaudited	12 months ended 30 September 2025 Audited
Reported profit for the year	10,511	(2,106)	11,148
Add/(deduct) non-cash items and non-operating items:			
Depreciation, amortisation and impairment	3,587	3,963	7,674
Movement in fair value of biological assets	-	-	(1,273)
Share of profit of associates & joint ventures	(8,247)	2,075	(13,065)
Unwinding of prepayments	-	(446)	1,491
Loss on sale of property, plant & equipment	-	25	-
Unrealised foreign currency loss/ (gain)	17	61	187
Bad debts	-	-	16
Other	(17)	(35)	304
Change in fair value of foreign exchange swaps and interest rates swaps	(55)	354	820
Increase/(decrease) in deferred taxation	145	(283)	(333)
Movement in working capital			
Decrease/ (increase) in receivables & prepayments	3,436	2,425	1,940
Decrease/ (increase) in inventory & biological assets	694	(4,069)	(6,539)
Increase/ (decrease) in payables & accruals	580	(2,431)	(1,221)
(Decrease) /increase in employee entitlements	(159)	98	(288)
(Decrease) /increase in other assets/liabilities	(220)	(965)	(1,217)
Net cash flows from operating activities	10,272	(1,334)	(356)

6. Redeemable Preference Shares

On 22 December 2004, AFL Investments Limited issued \$20 million redeemable preference shares to Moana New Zealand. Contemporaneously the \$20 million redeemable preference shares were transferred to Te Ohu Kai Moana Trustee Limited as repayment of a \$20 million shareholder loan transferred to Moana New Zealand as part of the assets transferred under the Māori Fisheries Act. The non-interest bearing redeemable preference shares comprise 20 million shares with an issue price of \$1 per share.

The redeemable preference shares agreement allowed Te Ohu Kai Moana Trustee Limited to put the redeemable preference shares to Moana New Zealand at any date from 29 November 2011 to 29 November 2019. Variation Deeds have been signed which extended the term of the put option to 26 January 2025. The redemption price was to be determined through negotiation between the parties, but could not exceed \$1 per share.

At the Te Ohu Kai Moana Trustee Limited Hui-a-tau held on 31 March 2016, Iwi resolved that the redeemable preference shares should be converted into ordinary shares.

With the passing of the Māori Fisheries Amendment Bill in July 2024 the intent of Resolution 13 was legislated. This stipulated that Te Ohu Kai Moana Trustee Limited must exercise a put option no later than 26 January 2025 to sell the redeemable preference shares to Moana New Zealand and, as soon as is reasonably practical, Moana New Zealand must issue incomes shares to Te Ohu Kai Moana Trustee Limited in satisfaction of the transfer. The put option was exercised in January 2025 and Te Ohu Kai Moana Trustee Limited was issued one income share by the Company for the redeemable preference shares.

7. Closure of Pāua Kahurangi operations

In May 2025 the Company announced the closure of the Pāua Kahurangi business after the completion of a business review. The site was closed on 30 September 2025 and final closure costs are included in the financial statements.

8. Borrowings

In March 2026 Moana received a commitment from Westpac New Zealand to renew the banking facilities with a maturity date of 31 May 2029. The renewal documents were signed on 27 May 2026.

9. Commitments

In 2023 Moana New Zealand announced that it had agreed to lease from Sanford Limited through a new long-term agreement the Annual Catch Entitlement (ACE) for much of Sanford's quota of North Island inshore species.

The value of the ACE for 2026 fishing year leased from Sanford is \$14.1 million (2025: \$13.6 million)

10. Events after Balance Date

There are no material events that occurred after the reporting date that would require adjustment or disclosure in these unaudited condensed interim financial statements.



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Kuputaka

Glossary

H1 FY26	Financial results for the six months ending 31 March 2026
3N and 2N	Triploid and diploid oysters, with reference to their chromosome count
EBIT	Earnings before interest and tax
Finfish	Aquatic, gill-bearing vertebrates with fins and a backbone
FY25	Financial results for the 12 months ending 30 September 2025
MT	Metric tonnes
NPAT	Net profit after tax
Wetfish	Fresh, unprocessed fish from the ocean

Rārangi kupu

Hua-pirianga	Spat
Hua pūtea	Returns
Huanga	Result
Huanga Haonga i Muri i ngā Tāke (HHMT)	Net Profit After Tax (NPAT)
Huinga hua	Product mix
Kumukumu	Uncertain
Moni utunga	Earnings
Ngāueue	Volatile
Rārangi tukunga rawa	Supply chain
Tau pūtea, TP26	Financial year, FY26
Tohu matapae	Lead indicator
Tuawhiti	High quality, rich, fat (of food)
Utunga i Mua i te Huamoni me te Tāke (UMHT)	Earnings Before Interest and Tax (EBIT)



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